

Effective Support of Public Administration Reforms by ESF



Support of PAR by ESF

1. 2007 – 2013/2014-2020 - administrative and institutional capacity and good governance among the areas of ESF intervention.
2. effectiveness of public service contributes to efficient planning, economic development, rise in the employment rate.
3. lack of effectiveness of public administration limits an inflow of investment, slows down processes of reform and brakes citizens' activity
4. EC calls for promotion of transnational cooperation in sphere of good governance between ESF managers with the aim of learning from one another



Principles of good governance:

- Consensus Oriented
- Participatory
- following the Rule of Law
- Effective and Efficient
- Accountable
- Transparent
- Responsive
- Equitable and Inclusive



PAR success factors:

- Being embedded in a broader cultural and organisational change process
- Involvement of civil society and/or social partners
- A clear methodological and technical approach
- Political commitment
- Clear definition of responsibilities
- Involvement in exchange of best practices at EU level
- Introduction of monitoring and evaluation techniques
- Continuity and stability in the project environment



Challenges to spread of reforms

- Political sensitivity of the area
- Insufficient communication between ESF managers and other stakeholders
- Different models of public administration among MS's
- Insufficient involvement of partners/stakeholders



Do we really need transnational mutual-learning?

Probably YES but the identification and implementation of good practices is not easy

- Public administration not very enthusiastic to imported solutions?
- Success in transferring good practices requires a lot of patience, long-term approach and...
- Strong authority over each practice implementation



Some recommendations/advices

- Evaluate how your institutions are prepared for a particular good practice implementation;
- Money spent on training may give very poor results unless is not a part of the package consisting of several interrelating measures;
- Find appropriate indicators of good practice results;
- Decide on optimal timetable for implementation
- Decide who will have an absolute authority over the implementation of each project



PART 2



Effects of OP HC 2007-2014

1. Over 46.3 thousand public administration employees participated in projects related to strengthening regulatory capacity.
2. 18,4 thousand were trained to improve the quality and accessibility of services for entrepreneurs.
3. Simplification of 92 legal acts concerning entrepreneurs.
4. Free-of-charge legal and civic consultancy programmes were implemented in 229 poviats
5. Average time required for registration of limited liability company decreased to 28,5 h (the base value was 168 h)
6. Creation of 92 customer service points in the courts etc.

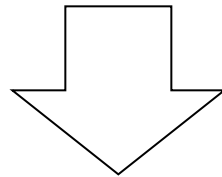
Figures from June 2014



Effects of OP HC 2007-2013 *Priority V Good Governance*

Figures from the end of December 2014:

- Ca. 3 400 grant applications (worth 1,5 billion EUR)
- 1 060 grant agreements concluded, worth nearly 425 mln EUR (ca.361 mln EUR from the ESF), which represents **93% of the available allocation.**
- Approved expenditures in the amount of 325 mln EUR, which represents **71.5% of the available allocation.**



Systematic progress in the implementation of the Priority



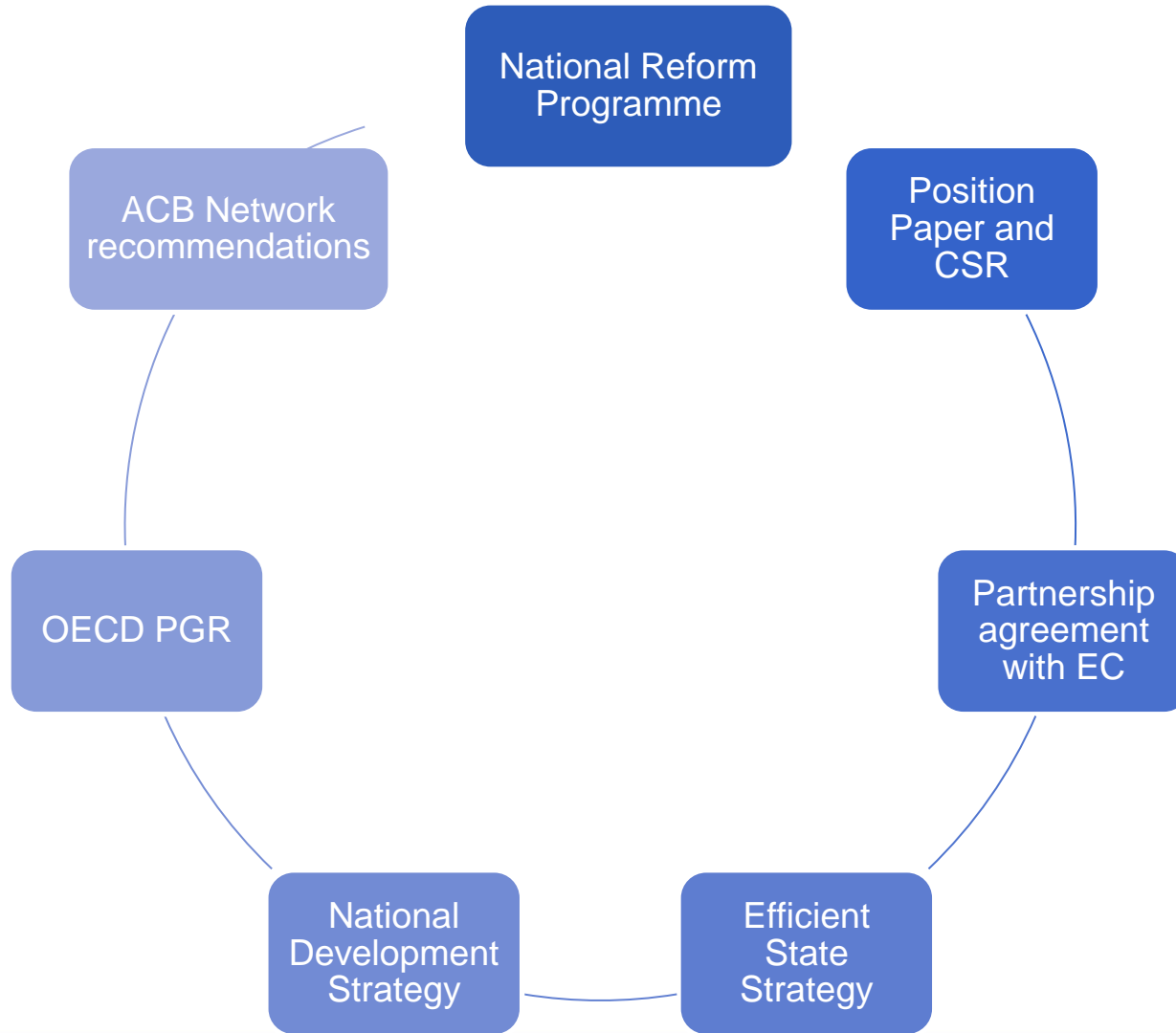
LESSONS LEARNT FROM HC OP 2007-13

- **Problem- not actor-oriented approach** (no actions/allocations restricted to one actor: local government, civil service, NGOs etc);
- Focus on **specific policies with clearly defined targets** in national strategies;
- **Capacity-building/trainings** eligible only while **connected with chosen policies** (also applicable to NGOs and social partners);
- **Lack of support for e-government** (support concentrated in ICT ERDF national OP).



STRATEGIC DOCUMENTS

Towards new OP





**Improvement of
legislation process**



**Quality and efficiency of
judiciary**



Public services



**Improving spatial planning and
construction procedures**

*Investment in institutional
capacity and in the
efficiency of public
administrations and public
services with a view to
reforms, better regulation
and good governance;
= 150 millions EUR*



IMPROVEMENT OF LEGISLATION PROCESS, REGULATIONS QUALITY AND BUSINESS LEGAL ENVIRONMENT

Coherent,
transparent
and clear
legislation

Reduction of
red-tape for
entrepreneurs
(esp. SMEs)

Enhanced
engagement
of all
stakeholders

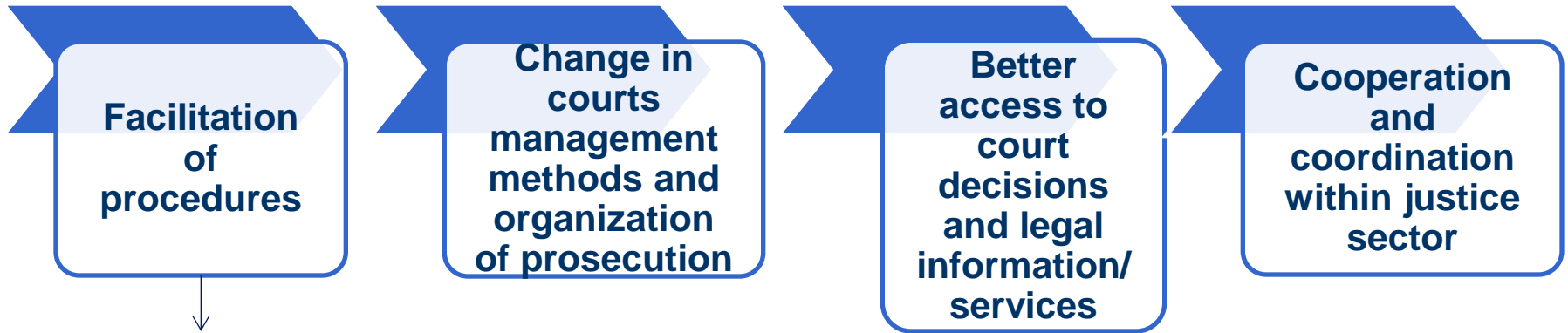
Better quality
of public
debate and
social
consultations

Development of entrepreneurship and civil
society participation

Economic and social development



IMPROVEMENT OF QUALITY AND EFFICIENCY OF JUDICIARY AND ACCESS TO JUSTICE, ESPECIALLY FOR BUSINESS



- Development of effective alternative dispute resolution system
- Arbitration
- Improving court enforcement of decisions/agreements



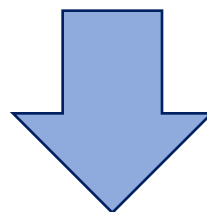
IMPROVING THE QUALITY AND ACCESSIBILITY OF PUBLIC SERVICES

Reducing the red-tape for investors

New management methods within public institutions and monitoring

Enhanced quality & accessibility of public services

Focus on social needs, goals and results



- ❖ New, innovative, competitive enterprises
- ❖ Enhance citizens trust to public bodies



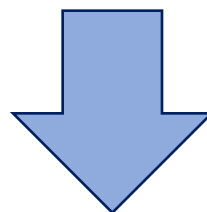
ENHANCING CAPACITY OF THE PUBLIC ADMINISTRATION IN THE AREA OF SPATIAL PLANNING AND IMPROVING INVESTMENT AND CONSTRUCTION PROCESSES

Training assistance for public administration employees dealing with spatial planning

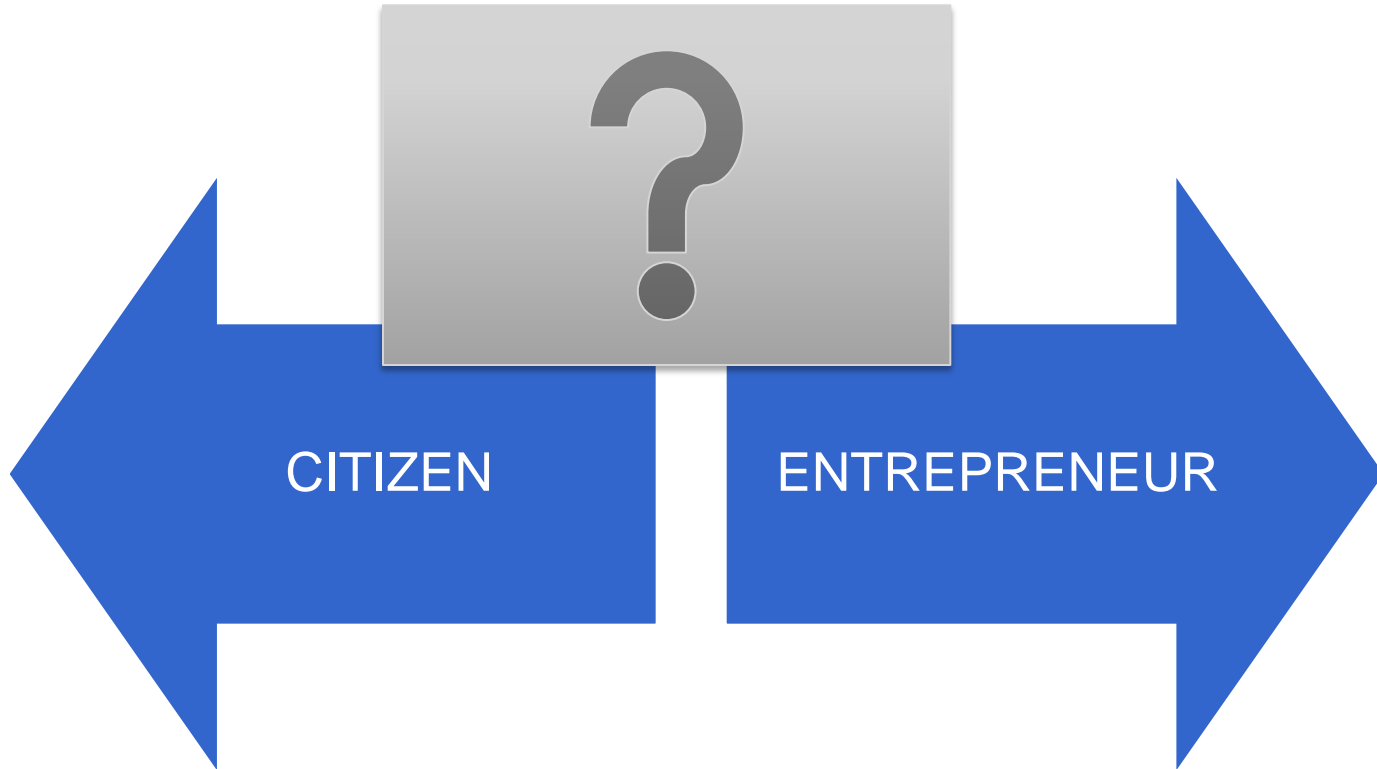
Training assistance for public administration employees dealing with architectural and construction issues

Public consultation of documents on spatial planning carried out in cooperation with NGOs

Spatial development plans of the Polish sea areas



- ❖ Facilitation of procedures in the area of spatial planning and investment and construction processes



Need to choose fields of concentration



CHALLENGES

- Coordination of ESF management (central, regional & local programmes) → tackling subsidiarity principle within public administration
- Digitalization of public administration
- Strong leadership and political will for reforms
- Social capital and constructive participation of 3rd sector in reform process



NEW APPROACH FOR 2014-2020





Thank you

Wojciech Wróblewski

European Social Fund Department

Ministry of Infrastructure and Development